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27 January 1949

MEMORANDUM #1 FOR: THE DIRECTOR

REFERENCE: Memo to Chief of ICAPS, dated 26 January 1949

SUBJECT: Dulles Report's Conclusions and Recommendations re ICAPS

1. The conclusions and recommendations about ICAPS are included as paragraph #7 along with others at the end of Chapter IV on Coordination (Pages 63 and 64.) There are other comments throughout the Report about what ICAPS has not done and suggestions about what it should do if the changes advocated in this Report are put in effect.

2. This memo will be limited to the items in paragraph 7 on Page 63; other references to ICAPS throughout the Report will be discussed in a separate memo.

3. It is stated that ICAPS should be "reconstituted" as a small staff, maybe called the Coordination Division, responsible only to the Director of Central Intelligence with the task of developing plans for the coordination of intelligence activities.

4. It already is "responsible only to the Director" and does "develop plans," (although two of its members do have some so-called operating duties with the NSC Staff and a SANACC subcommittee as representatives of the Director.) Apparently, therefore, these recommendations mean that full staff authority to work within CIA as well as among the IAC Agencies should be given to ICAPS by charter. To this we agree.

5. If ICAPS should have full staff authority, it is assumed that all plans for coordination within CIA, as well as with the IAC Agencies, would be handled by ICAPS in conjunction with the staffs of the various offices.

6. However, ICAPS cannot see the direct connection between such a small staff and the recommendation elsewhere in the Report that it assume direction of the operating responsibilities of OCD liaison, collection, and distribution services.



PRESCOTT CHILDS  
CHIEF, ICAPS

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